
Descriptive Summary

Title: Horace N. Gilbert Papers,

Date (inclusive): 1923-1987

Collection number: 10011-MS

Creator: Gilbert, Horace N. (Horace Nathaniel) 1901-1990

Extent: 7.5 linear feet

Repository: California Institute of Technology. Caltech Archives
Pasadena, California 91125

Abstract: The correspondence, manuscripts, published papers, course lecture notes and special wartime (World War II) and postwar working documents of Horace N. Gilbert (1901-1990) form the collection known as the Horace N. Gilbert Papers in the Archives of the California Institute of Technology (Caltech). Gilbert was professor of business economics at Caltech from 1924 until his retirement in 1969. During World War II he worked for the US Air Force in materiel production. In the postwar period he aided the rebuilding of European industry by serving as economic advisor to the American High Commission for Germany.

Language of Material:

Languages represented in the collection:

EnglishRussianGerman

Access

The collection is open for research. Researchers must apply in writing for access.

Publication Rights

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Preferred Citation

[Identification of item], Horace N. Gilbert Papers, 10011-MS, Caltech Archives, California Institute of Technology.

Acquisition Information

The bulk of the Horace N. Gilbert papers were originally donated by Professor Gilbert himself in 1977 and supplemented by him in 1986, 1988 and 1989. A box containing biographical material, a few publications, correspondence, and files on the Carnegie Program in Science and Government was found in the Millikan Library at Caltech and was transferred to the Archives in June 2001.

Processing History

Processed by Carol Finerman and Charlotte E. Erwin, 1980. Revised November 2003.

Original processing was done in 1980 by Carol Finerman. After receipt of the 2001 supplement to the Gilbert papers, it was decided to begin a reorganization of the collection and to bring the bulk of the supplementary material into one section, in spite of its mixed character and occasional overlap with series in the original donation. An exception is Series 5, Pamphlets and Articles, the contents of which were fully rearranged and to which two new files (14.9-10) were added. A few pieces of correspondence were interfiled into Series 1. Otherwise, the supplementary material stands alone. The revision of the collection and finding aid was completed by Charlotte E. Erwin in 2003.

Biography

When Horace Nathaniel Gilbert, Professor of Business Economics, was first brought to the California Institute of Technology in 1924 by Robert A. Millikan, his mission, as outlined by Millikan, was "...to give a course which would help the graduates of Caltech who were going into industry to know something about it." (Horace N. Gilbert, Oral History with Mary Terrall, Archives, California Institute of Technology, February 1978, p. 9.) That course, Economics 100, taught by Gilbert for many years, was one of the most popular offered by the institute. Open to graduate students, the course aimed at bridging the gap between engineering and business, and it relied heavily on the case method of instruction.

Born in Yakima, Washington, on June 15, 1901, Gilbert received the AB degree in 1923 from the University of Washington and the MBA with distinction from Harvard in 1926. He taught industrial business policy and industrial business economics at Harvard's Graduate School of Business before coming to Caltech in 1929. He remained at Caltech until his retirement in 1969. He returned to Harvard as a visiting lecturer in 1940-1942, where he taught industrial management and mobilization, using aircraft companies as case examples. From 1942 to 1945 he was the principal production supervisor for the Air Materiel Command of the US Air Force. In 1945 Gilbert became bombing analyst for the US Strategic Bombing Survey, then industrial economic advisor for the American High Commission for Germany under John McCloy (1949-1951). He later traveled extensively to developing nations and socialist countries, studying their economies and methods of industrialization.

Gilbert died on December 16, 1990. He was a member of the American Association for the Advancement of Science, the American Economic Association, and the National Association for Student Affairs. He received an honorary DBA from the South Dakota School of Mines and Technology in 1971.

Scope and Content

Series 1-4 form the original portion of the Gilbert papers. The correspondence series (Series 1) documents Gilbert's association with people at Caltech, especially the institute's presidents Robert A. Millikan and Lee A. DuBridge, and Dean Earnest C. Watson. There is professional correspondence with colleagues off campus, persons in government, and prominent individuals such as Herbert Hoover, Jr., and William O. Douglas. Correspondence with organizations is also included. The manuscripts section (Series 2) contains files on Gilbert's book, *An Introduction to Business* (1929), texts of talks, articles, and course notes, especially for Gilbert's celebrated Economics 100. Series 3 and 4 contain material on Gilbert's role as advisor to the military during World War II on procurement and mobilization, especially for the Air Materiel Command of the US Air Force. This type of advising work continued in the immediate postwar years, along with involvement in the rebuilding of European industry, especially in Germany.

Series 5 contains a small amount of printed material representing publications by Gilbert, mainly from the 1940s. It was reorganized during the revision of the papers after 2001.

The last series, Series 6, represents supplementary material from 1986 through 2001, and it has a mixed character. It contains significant correspondence with Gilbert's Harvard Business School colleagues in the period 1936 to 1940, well past his departure from Harvard for Caltech. Caltech material relates to committees and to programs of the Humanities Division (now Humanities and Social Sciences), principally the business economics course, in which Gilbert played such a major role; and to the Carnegie-sponsored program on defense and arms control. The latter group of materials may be compared with the papers titled *Carnegie Program: Science and Government*, donated by Professor David Elliot. There is some overlap between the two collections, but the Gilbert papers contain reports and transcripts not included in the Elliot donation. Notable among the papers on professional and civic activities are those relating to the American Universities Field Staff (AUFS) to which Gilbert contributed through the 1970s and 1980s. Also, files on trips to observe Russian (later Soviet) industry in 1931 and 1958, notably absent from the original donation, are present in the supplement.

The collection is organized into the following series:

- Series 1. Correspondence and Documents
- Series 2. Manuscripts
- Series 3. Wartime Papers
- Series 4. Postwar, Special Advisor to Air Materiel Command
- Series 5. Pamphlets and Articles by H. N. Gilbert and Others
- Series 6. Supplementary Papers

Related Material

An important related collection is the Records of the Carnegie Program: Science and Government. Pertinent interviews conducted under the Caltech Oral Histories Project are [Horace Gilbert with Mary Terrall \(1978\)](#) ; and David Elliot with Carol Bugé (1986).

Indexing Terms

The following terms have been used to index the description of this collection in the library's online public access catalog.

Subjects

California Institute of Technology
Economics
Industrial management

Postwar reconstruction
World War II (1939-1945)

Occupations

Economists

Series 1. Correspondence and Documents

Box 1, Folder 1 **American Assn. of University Professors (AAUP) 1930-1940, undated**
Box 1, Folder 2 **American Assn. of University Professors (AAUP) 1949, 1952-1955, 1957-1960, 1963-1964, 1966**
Box 1, Folder 3 **Athenaeum 1930, 1937**
Box 1, Folder 4 **A Miscellaneous**

Scope and Content Note

- African Studies Association 1963-1964
- Albers, W. E. 1932
- Allen, William M. 1932, 1945, 1956, 1965-1966
- American-Russian Chamber of Commerce 1929
- Anderson, B. M. 1931
- Armstrong, Paul 1933
- Argyropoulos, George S. 1974
- Athens College 1974

Box 1, Folder 5 **Barrett, Edward C. 1929, 1933-1934, 1945**
Box 1, Folder 6 **BCD International Comparisons 1968**
Box 1, Folder 7 **Berle, Adolph, Jr. 1927-1929, 1931, 1933-1935, 1941-1942, 1971**

Box 1, Folder 8

B Miscellaneous

Scope and Content Note

- Bacher, Robert F. 1958
- Baker, David, Col. 1942
- Baker, Howard 1973
- Baker, John C. 1970-1972
- Balcom and Vaughan 1955
- Baldwin, Hanson W. 1952
- Baldwin, Lawrence W. 1938
- Baratz, Morton S. 1978
- Barber, John E. 1931-1932
- Barber, William M. 1932-1934
- Barringer, J. W., III 1932
- Barron's 1936
- Bauer, Gerard F. 1966
- Beard, Charles A. 1932
- Beckman, Arnold O. 1957, 1961
- Behr, Manfred 1953
- Beknyev, Victor 1960
- Belknap, Kenneth A. 1930-1931, 1936
- Bialokoz, J. E. 1968
- Bird, Remsen 1935
- Black, John D. 1935
- Boaz, Volney T. 1933
- Borden, Neil H. 1935
- Boyd, Gary 1960, 1963
- Bradburn, James 1934-1936, 1938
- Brenner, Helen N. 1964
- Brentjes, J. 1963-1964
- Bright, James R. 1965
- Broman, Gunnar 1968
- Buchanan, William E. 1956, 1976-1977
- Bumb, Frank C., Jr. 1960
- Bursk, Edward C. 1951
- Butzenwieser, Benjamin J. 1952-1953, 1958
- Bylander, Sten 1965

Box 1, Folder 9

California Committee on Surface Mining and Reclamation: Correspondence 1965-1969

Box 1, Folder 20

California Committee on Surface Mining and Reclamation: Correspondence 1970

Box 1, Folder 11

California Committee on Surface Mining and Reclamation: Correspondence 1971

Box 1, Folder 12

California Committee on Surface Mining and Reclamation: Correspondence 1972, 1974-1975

Box 1, Folder 13

California Committee on Surface Mining and Reclamation: Correspondence 1976-1978

Box 2, Folder 1

Miscellaneous Reports: Committee on Surface Mining and Reclamation

Scope and Content Note

- Sand and Gravel in California: Part A Northern California 1961
- Sand and Gravel in California: Part B Central California 1964
- Supreme Court of the US: Consolidated Rock Products Company and Valley Real Estate Company, Appellants v. City of Los Angeles, Appellee Oct 1962
- Rock, Sand and Gravel Study Group 1966

Box 2, Folder 2

Committee on Surface Mining and Reclamation: Reports and Correspondence 1970-1971, 1977-1978

Box 2, Folder 3

Committee on Surface Mining and Reclamation: Reports and Correspondence Jan 1971-Nov 17, 1971

Box 2, Folder 4

Committee on Surface Mining and Reclamation: Reports and Correspondence Nov 19, 1971-Nov 30, 1971

Box 2, Folder 5

Committee on Surface Mining and Reclamation: Reports and Correspondence Jul 1973-Nov 18, 1974

Box 2, Folder 6

Committee on Surface Mining and Reclamation: Report Nov 20, 1974

Box 2, Folder 7 **Committee on Surface Mining and Reclamation: Tour Guide-Los Angeles County Nov 3, 1978**
Box 3, Folder 1 **California Institute of Technology 1932, 1938, 1942, 1950-1951, 1959, undated**
Box 3, Folder 2 **Clearances: War Dept. and Biographical 1944-1945, 1950-1951, 1961, undated**
Box 3, Folder 3 **Colorado, University of, lecture 1969-1971**
Box 3, Folder 4 **C Miscellaneous**

Scope and Content Note

- Cambel, Ali Bulent 1959
- Cannon, R. H., Jr. 1979
- Carberry, Deane E. 1932
- Carney, John C. 1977-1978
- Carruthers, John 1932-1933
- Carter, E. W. 1953
- Chu, Billie 1974-1975
- Cies, Ralph Dearmond 1974
- Clapp, William H. 1932
- Clark, Donald T. 1970-1971
- Clifford, F. W., Jr. 1931, 1935
- Clinton, Guy 1937
- Clock, Raymond M. 1952-1953
- Cohn, Benedict 1964
- Coleman, Theodore C. Dec 4 (no year)
- Coleman Chamber Music Assn. 1974
- Collett, John P. 1928, 1930
- Coonley, Howard 1939
- Copeland, Frederick W. 1955
- Copeland, Melvin T. 1953
- Corcoran, William H. 1975, undated
- Cosby, Richard S. 1975
- Cowan, Connell G. 1932
- Croly, John 1934
- Crutchfield, J. S. 1935

Box 3, Folder 5 **Donham, W. B. (See also: Series 6, Harvard Business School) 1940-1941, 1945**
Box 3, Folder 6 **Douglas, William O. 1936, 1941-1942, 1949, 1955-1956, 1959-1960, 1962, 1966, 1972, 1974, undated**
Box 3, Folder 7 **DuBridge, Lee A. 1948-1950, 1952-1953, undated**
Box 3, Folder 8 **D Miscellaneous**

Scope and Content Note

- Dack, Bruce M. 1932-1933
- Daugherty, Robert 1964, undated
- David, Donald K. 1932-1933, 1949, 1953
- Davis, A. C. 1932
- Dean, Joel P. 1934
- Deibler, Frederick S. 1933
- Demos, Jean 1968
- Derleth, C., Jr. 1932,
- Doriot, Georges F. 1939, 1970
- Douglas Aircraft Co. 1952
- Drasdo, Albert 1931
- Dupree, Louis 1965

Box 3, Folder 9 **Economic Report of the President 1968**

Box 3, Folder 10 **E Miscellaneous**

Scope and Content Note

- Edwards, A. C. 1934
- Ehrenfest, Galja 1932
- Einstein, Elsa 1932, undated
- El Sum, Hussein 1953
- Elliot, David C. 1969
- Endicott, John P. 1962
- Ettinger, Leon 1977

Box 3, Folder 11 **Farmanfarmaian, Khodadad 1965-1966, 1968-1969, 1973-1975**

Box 3, Folder 12 **Fitch, James B. 1973, undated**

Box 3, Folder 13 **Floyd, Paul 1930-1931, 1933-1935, undated**

Box 3, Folder 14 **Foreign Student Committee 1946, 1949-1957**

Box 3, Folder 15 **Foreign Student Committee 1960, 1962-1965**

Box 3, Folder 16 **Foreign Student Committee 1966-1968**

Box 3, Folder 17 **Foreign Student Correspondence 1953-1955, 1957-1963**

Box 3, Folder 18 **Foreign Student Correspondence 1964-1970, undated**

Box 4, Folder 1 **Fulbright: Competition, students 1949-1953**

Box 4, Folder 2 **Fulbright: Competition, students 1954-1959, undated**

Box 4, Folder 3 **Fulbright Conferences**

Scope and Content Note

- UCLA 1963
- USC 1964
- Stanford 1965
- Pitzer College 1966
- San Francisco State 1967
- Pitzer College 1968

Box 4, Folder 4 **Fulbright: Faculty 1952-1956**

Box 4, Folder 5 **Fulbright: Scholars, correspondence 1954-1958, 1960-1961, undated**

Box 4, Folder 6 **F Miscellaneous**

Scope and Content Note

- Fatio, André 1961-1962, 1966
- Faville, David E. 1934
- Fay, Peter undated
- Fink, George B. 1963, 1965, 1967
- Finley, Wendell 1934
- Firestone, Roger S. 1936
- Fisher, H. H. 1931-1932
- Fleming, Louis 1976
- Fogg, Philip S. 1938
- Frankel, Charles L. 1965
- Freeman, Jo Fisher 1977
- Friesell, G. 1930-1931
- Fulford, George T. 1935
- Funk, R. V. 1930-1932
- Fussell, Paul 1973

Box 4, Folder 7 **German Refugees. Professor Vivian Strandens 1951-1953**

Box 4, Folder 8 **German Refugees. Professor Vivian Strandens 1954-1959**

Box 4, Folder 9 **Greek Project. Demetriades 1969-1971**

Box 4, Folder 10 **G Miscellaneous**

Scope and Content Note

- Garner, Robert L. 1963
- Gay, Edwin F. 1937, 1939
- Gibbs, Alice Dwight 1933
- Giberson, Mel 1964
- Gilbert, Horace N. 1933, 1943
- Gilmore, Eugene A., Jr. 1955
- Githinji, Margaret Wambui 1974
- Goldberg, Harry 1959-1960, 1974
- Gordon, Albert H. 1958
- Gordon, Dorothy Webster 1971-1972
- Gray, Carl R. 1935

Box 4, Folder 11 **Harvard University. Transition to Caltech**

Scope and Content Note

- Baker, John C. 1928-1930, 1932-1935
- Biddle, C. P. 1932
- Borden, Neil H. 1929
- Brown, Ted 1931
- Cabot, Philip 1932-1933, 1935
- Cotter, M. Lillian 1929
- Crum, Leonard 1933-1934

Box 4, Folder 12 **Harvard University. Transition to Caltech**

Scope and Content Note

- Donham, W. B. 1929-1933
- Doriot, Georges F. 1929, 1931-1932
- Eastman, Helen 1929, 1934
- Feiss, Mary H. 1929
- Fraser, Cecil E. undated
- Gragg, Charles I. 1931-1932, 1935
- Gras, N. S. B. 1935
- Malott, Deane W. 1933, 1935
- Marble, John M. 1929
- Martin, Boyce F. 1935
- Mayo, Elton 1934

Box 4, Folder 13 **Harvard University. Transition to Caltech**

Scope and Content Note

- McNair, Malcolm P. 1933-1934
- Morse, W. G. 1929
- Osgood, Mary E. 1929-1930
- Robbins, E. C. 1929
- Sprague, O. M. W. 1933-1934
- Tausch, Carl Frederick 1929-1930
- Taussig, F. W. 1931
- Tebbutt, Arthur 1933, 1935
- Vanderblue, Homer B. 1933, 1935
- White, Marion 1929, undated
- Wright, Edmond F. 1930, 1935

Box 4, Folder 14 **Harvard University (See also: Series 6, Harvard Business School) 1952-1953, 1955, 1957, 1966-1967, 1969-1973, 1979**

Box 5, Folder 1 **Hensel, Struve 1951-1952**

Box 5, Folder 2 **Hereford, Rockwell 1932-1933, 1971-1979**

Box 5, Folder 3 **Herter, Christian 1962**

Box 5, Folder 4 **Hodges, Luther 1951-1952, 1957, 1959-1962**

Box 5, Folder 5 **Hoover, Herbert, Jr. 1928, undated**

Box 5, Folder 6 **H Miscellaneous**

Scope and Content Note

- Hagemeyer, Johan 1933-1934, undated
- Haight, Griffin, Deming & Gardner 1941-1942
- Halaby, Najeeb E. undated
- Haldane, J. B. S. 1932
- Hall, George 1958
- Hall, Howard P. 1956, 1959-1960, 1967-1968
- Hamacher, Howard 1937
- Hanisch, Marian 1955
- Hanna, Marybelle B. 1964
- Harper and Brothers 1934
- Harris, M. B. 1936
- Harrison, Helen W. 1937
- Hasegawa, Taizo 1963-1964
- Hayden, Richard F. C. 1964
- Hayford, Leslie 1931
- Hays, Thomas C. 1963
- Hazelett, C. W. 1938
- Hefferan, T. W. 1946
- Hereford, Dave 1978
- Hereford, Jack B. 1930
- Hertz, Richard 1953
- Hill, Charles W. 1935
- Hodge, M. S. 1964-1965
- Hoepfel, John H. 1938
- Hoepfel, Raymond W. 1933, 1935
- Holladay, Mrs. Collis H. 1972
- Hollister, Clay H. 1953-1954
- Holmes, Fred 1937
- Holroyd, Howard B. 1933
- Holt, M. R. 1936
- Hopkins, William S. 1938
- Horlick's Farms and Dairies, Ltd. 1963
- Horowitz, Norman H. 1979
- Horton, Jack K. 1964
- Howse, A. E. 1951-1952
- Hoxsey, J. M. B. 1933
- Hubbard, Joseph 1929
- Humason, W. D. 1937

Box 5, Folder 7 **Institute of International Education (IIE), Los Angeles 1952, 1968-1971**

Box 5, Folder 8 **International Assn. of University Professors, Conference 1958**

Box 5, Folder 9 **International Center: Correspondence 1949, 1951-1953, undated**

Box 5, Folder 10 **International Center: Reports 1952-1955, 1965**

Box 5, Folder 11 **I Miscellaneous**

Scope and Content Note

- Ingersoll, A. C. undated
- Ishii, Eiichi 1973

Box 5, Folder 12 **Judy, Clinton K. 1939, 1944-1946, 1948**

Box 5, Folder 13 **J Miscellaneous**

Scope and Content Note

- Jackson, J. Hugh 1933
- Jacobs, Delbert H. 1965
- Jacobs, Randall 1942
- Jahns, Richard H. 1978
- Janney, Vernon W. 1959
- Jardine, Vincent W. 1973
- Jenkins, Hugh M. 1971
- Johnson, Evan A. 1953
- Johnson, Howard W. 1968
- Johnson, Samuel 1935, 1938
- Johnson, Wallace 1955
- Jones, William O. 1971-1972, 1976
- Jordan, Donald S. 1962

Box 5, Folder 14 **Kanpur Indo-American Program 1961, 1964-1965, 1967-1970**

Box 5, Folder 15 **K Miscellaneous**

Scope and Content Note

- Kartzke, Virginia undated
- Katz, Milton 1953
- Kazering [?], M. 1964
- Keachie, E. C. 1958, 1961, 1964-1965
- Kellogg, George A. 1975, 1977, 1979
- Kiernan, Joseph M., Jr. 1960
- Killgore, Cecil L. 1933
- Kingsley, John M. 1931
- Kingsmill Moore, T. C. 1975
- Klath, T. O. 1930
- Klein, Burt 1970
- Klein, Martin J. 1957
- Klise, Gene 1963
- Koch, Louis 1938
- Koch, Walter R. 1938
- Kossanyi, Jean undated
- Kybal, Dalimil 1952
- Kybal, Milic 1955

Box 5, Folder 16 **L Miscellaneous**

Scope and Content Note

- Lamb, Eric F. 1955
- Lambert, Richard D. 1970
- Laso■, Irena 1971-1972
- Latham, Tom 1965-1967
- League of Women Voters of California 1964
- Lebor, Andrew 1957
- Lees, Lester 1970
- Lenfestey, Mrs. Frederick J. 1973
- Lert, Richard J. 1965
- Levine, Isaac Don 1932
- Lewin, Albert 1931-1932
- Light, Robert Mack 1931
- Lim, Vicente 1964, 1977
- Lincoln, G. A. 1963
- Lindley, William B. 1957-1958, 1961
- Lindsay, George E. 1974, 1976-1977, 1979
- Lindsay, Mary Rodgers 1931
- Lindvall, Frederick C. 1969, 1973
- Little, Bessie 1934
- Lufkin, George Schild 1932, 1974

McGraw-Hill Book Company See: Series 6, An Introduction to Business

Box 6, Folder 1 **Miles, Kenneth 1957-1987**
Box 6, Folder 2 **Miles, Kenneth [1980s], undated**
Box 6, Folder 3 **Millikan, Robert A. 1929-1931, 1933-1944, 1946, 1949, 1953**
Box 6, Folder 4 **Moore, John G. 1931-1933, 1936-1938, 1940**
Box 6, Folder 5 **Moore, John G. 1958-1959, 1961-1962, 1966, 1969**
Box 6, Folder 6 **Moore, John G. 1970-1971**
Box 6, Folder 7 **Moore, John G.: Published Works 1961, 1963-1964, 1966-1970**
Box 6, Folder 8 **Munro, William B. 1929, 1931, 1933, 1936, 1940-1945**

Box 6, Folder 9

M Miscellaneous

Scope and Content Note

- Macarthur, John R. 1936
- Maclaurin, W. Rupert 1941
- Macrae, John 1938
- Malott, Deane W. 1930
- Mandelbrot, Benoit 1966
- Martensson, Jan 1971
- Martin, Charles E. 1937
- McClellan, H. C. 1967-1968
- McDaniel, Bruce 1936-1937
- McDuffie, William C. 1932
- McElroy, M. Lowell 1933
- McLean, John G. 1954, 1971-1972
- McNamara, Robert S. 1956, 1970
- McWilliams, Carey 1961
- Meisnest, Ella 1935
- Metcalf, Frank 1935
- Miller, Margaret 1964
- Millikan, Greta B. 1933
- Millikan, Max 1937
- Mireku, Andrew 1978
- Modern Greek Studies Assn. 1975
- Morehouse, Alanson D. 1932
- Morgan, Thomas W. 1977
- Morton, William F. 1961
- Moss, John E. 1970
- Mothershead, Alice Bonzi 1976
- Motz, F. A. 1934
- Mudd, Harvey S. 1938
- Mudd, Seeley G. 1959
- Mueller, John H. 1934
- Mullendore, W. C. 1937
- Munger, Edwin S. 1969, 1974
- Munro, Caroline S. 1960, 1971

Box 6, Folder 10

National Assn. of Foreign Student Affairs 1948, 1953, 1957-1962, 1964

Box 6, Folder 11

Noyes, Arthur Amos 1931

Box 6, Folder 12

N Miscellaneous

Scope and Content Note

- NAFSA 1973
- Naudé, Charlundated
- National Academy of Sciences 1964
- National Economic League 1932
- National Labor Relations Board 1935
- Neff, Andrew 1934, 1937
- New York Academy of Sciences 1964
- Newlin, Richard S. 1972
- Nielsen, G. W. 1970
- Nitze, Paul H. 1964
- Norrell, Catherine D. 1964
- Norton, W. M. 1938, undated

Box 6, Folder 13 **O Miscellaneous**

Scope and Content Note

- Oaks, R. M. 1932
- Olson, Mervyn D. 1963
- Orr, James M. 1938
- Owen, Robert P. 1957, 1963

Box 6, Folder 14 **Page, James R. 1949-1950**

Box 6, Folder 15 **P-Q Miscellaneous**

Scope and Content Note

- Pacific Southwest Academy 1933
- Parsons, Ralph M. 1954
- Pascoe, John J. 1974
- Pearne, John F. 1972-1973
- Pearson, Harry and Suzie 1975
- Peck, Newton T. 1938
- Pelaez, Emmanuel 1962
- Pierce, John R. 1936, 1965, 1971-1972
- Pifer, Alan 1956
- Piper, Clarence B. 1936
- Pohl, Kate G. 1930
- Pohl, Wadsworth E. 1931
- Political Science Quarterly 1933
- Popenoe, Paul 1963
- Porter, John C. undated
- Prudames, E. Mott 1932
- Prud'homme, Hector 1955,
- Purcell, George undated
- Quinlan, Patrick 1960

Box 7, Folder 1 **Recommendations 1938-1940, 1946-1951, 1953-1956**

Box 7, Folder 2 **Recommendations 1957-1964**

Box 7, Folder 3 **Recommendations 1965, 1967-1970**

Box 7, Folder 4 **Recommendations 1971-1974**

Box 7, Folder 5 **Ruddock, Albert B. 1955, 1957, undated**

Box 7, Folder 6

R Miscellaneous

Scope and Content Note

- Rada, E. L. 1977-1978
- Randall, Clarence B. 1958
- Ravenholt, Albert 1966, 1973-1974
- Raymond, Arthur E. 1975-1976
- Raymond, F. E. 1932
- Reagan, Ronald 1969
- Reed, Homer 1931-1932
- Reed, McClellan 1931
- Recart, Horacio, Jr. 1955
- Richey, Albert S. 1932
- Righter, Volney 1949
- Robertson, Ted 1977
- Robinson, Dwight P., Jr. 1938, 1964
- Robinson, George P. 1937, undated
- Robinson, Richard D. 1956-1957
- Roche, Josephine 1932
- Rolph, James, III 1938
- Romaneski, Albert Leó 1964-1971, undated
- Roosevelt, Eleanor 1953
- Roper, Elmo 1959
- Rosen, David L. 1961
- Roulac, Stephen 1978
- Russell, George F. 1959-1960
- Russian Lunch 1975

Box 7, Folder 7

Scott, John 1965-1966, 1970-1971, 1974-1976

Box 7, Folder 8

Smith, Hallett 1950-1951

Box 7, Folder 9

Sorensen, Royal W. 1934

Box 7, Folder 10

Sterling, J. E. Wallace 1945-1946

Box 7, Folder 11

S Miscellaneous

Scope and Content Note

- Samuelson, Gunnar 1971, 1976
- Savelle, Max 1936
- Scattergood, E. F. 1943-1944
- Schacht, Hjaliner Horace Greeley 1931
- Schroeder, C. A. 1973
- Schroeder, Ethel 1963-1964
- Schütz, W. W. 1959-1960
- Security Pacific National Bank 1976
- Sedgwick, W. [?] H. 1933
- Serrell, Peter H. 1938
- Shank, Donald J. 1964
- Shapp, M. J. 1960
- Schultz, George P. 1964
- Sierra Salt Corporation 1934-1935
- Simons, Seward C. 1933
- Simpser, Boris 1964
- Slichter, Sumner H. 1953
- Sloan Fellowships 1938
- Smith, Elden 1938
- Smith, H. Allen 1969
- Smith, L. R. 1932
- Smith Wilcke H. 1972
- Snelling, W. F. 1972, 1978
- Sprague, Hollister T. 1932
- Stanford Research Institute 1959
- Staplers Club ca. 1927-1928
- Starbuck, Edwin D. 1936
- Starcevic, Anthony 1963
- Steiner, Christy ca. 1966
- Steere, Loyd V. 1964
- Stewart, Edna 1952
- Storrer, Fred undated
- Strong, Austin 1932
- Swensrud, Sidney A. 1957

Box 7, Folder 12

Tolman, Richard C. 1942, undated

Box 7, Folder 13

Twining, Nathan F. 1946-1947

Box 7, Folder 14

T Miscellaneous

Scope and Content Note

- Talbot, Phillips 1961, 1968-1970
- Talbott, H. E. 1942
- Taylor, Margaret R. 1938
- Taylor, Maxwell 1974
- Thadway, C. David undated
- Thornber, Karvel K. 1970
- Todd, W. Murray 1959
- Traylor, Vee 1977
- Treanor, John 1934
- Treanor, Tom 1938
- Trostel, Everett 1931
- Tubby, Roger 1961
- Tugwell, Rexford 1934
- Turner, Agustin E. 1954, 1968, 1976, 1978

Box 7, Folder 15 **U Miscellaneous**

Scope and Content Note

- Ussher, Bruno David 1938

Box 7, Folder 16 **von Kármán, Theodore 1945**

Box 7, Folder 17 **V Miscellaneous**

Scope and Content Note

- Valluri, S. R. 1973
- Vanderblue, Homer B. 1929, 1932, 1935-1936, 1938-1939, 1952, undated
- Veysey, Victor V. 1938, 1978
- Vogel, Robert S. 1952
- Vuillemin, A. C. 1971

Box 7, Folder 18 **Watson, Earnest C. 1930, 1938, 1940-1941, 1944, 1947-1951, 1955, 1959-1960**

Box 7, Folder 19 **W Miscellaneous**

Scope and Content Note

- Wade, James W. 1941
- Wallace, Robert F. 1952-1953
- Wallen, Arch C. 1973
- Ware, Joseph 1938
- Warren, Harry V. 1937, 1977
- Watkins, James 1952-1953, 1956
- Wayland, J. Harold 1973
- Weare, Buel F. 1927-1929, 1950, 1953
- Weber, Victor 1960
- Weigang, Georg W. H. 1929, 1949
- Weinert, Bruce 1963-1965, undated
- Weismann, H. Andre 1951, 1953
- Wells, Bob 1976
- Wernette, J. Philip 1958, 1974
- Wheaton, George 1975
- Wheeler, Adaline E. undated
- Wheeler, Oliver P. 1932, 1957
- Wheeler, Osgood Company 1929
- White, Leavitt S. 1963-1964
- White, Wilford L. 1937-1938
- Whitney, Edward A. 1939
- Whitsell, Leon O. 1936
- Wickens, Arynness Joy 1958
- Wilbor, Paul A. 1957
- Wilder, Philip S. 1963
- Williams, E. Otto N. 1938
- Wilson, Randolph G. 1979
- Wolfberg, Stan 1978
- Wolman, Leo 1941
- Wong, David 1960
- Wood, Casey A. 1936-1938
- Woodbridge, Frederick Wells 1938
- Woolley, Richard 1957, undated
- Wright, Edmond F. 1936-1937, 1942, 1971, undated
- Wright, H. B. 1931
- Wyeth, George A. 1953
- Wyngarden, H. J. 1952

Box 7, Folder 20 **Y-Z Miscellaneous**

Scope and Content Note

- Yang, P. C. 1961
- Young, Archibald B. 1937
- Young, John E. 1963, 1968, 1971
- Young, John Parke 1935, 1973
- Zarem, A. M. 1963-1964
- Zuckert, Eugene M. 1951-1952, 1961

Box 7, Folder 21 **Miscellaneous Correspondence and Personal 1929, 1933, undated**

Series 2. Manuscripts

- Box 8, Folder 1 **An Introduction to Business: 1st and 2nd eds., correspondence 1933-1936, 1940, 1949, 1951-1952**
Box 8, Folder 2 **An Introduction to Business: 3rd ed., correspondence (See also: Series 6, An Introduction to Business)
1934-1939, 1946, undated**

Box 8, Folder 3 **Speeches and Lectures**

Scope and Content Note

- Business as a profession ca. 1929
- Economic background of our currency and credit difficulties undated
- The Russian industrialization program ca. 1932
- American economic entanglements in Europe 1932
- The economics of dictatorships undated
- The American labor movement in transition 1938
- The economic basis of Europe's war problem undated

Box 8, Folder 4 **Speeches and Lectures**

Scope and Content Note

- The bankruptcy of Europe undated
- The fight for a free world ca. 1940s
- Germany and the peace 1945
- The college and university in the community: The private college undated
- Labor versus consumers undated
- Visa and passport restrictions and their effect on international scientific effort undated
- Pasadena's top diplomat 1962
- Vietnam bombing: a lesson from World War II undated

Box 8, Folder 5 **Articles**

Scope and Content Note

- The domestic allotment plan 1933
- Two amendments to capitalism undated
- The high cost of labor undated
- The administrative organization of the California Institute of Technology 1940
- A lesson from the depression undated
- Issues in the presidential campaign ca. 1940

Box 8, Folder 6 **Articles**

Scope and Content Note

- German industry under Allied bombing undated
- More precious than gold undated
- Preparedness for the production of military aircraft undated
- Coronation odyssey 1953
- Germany emerges as a European power undated
- The architect and construction for business 1954
- Foreign students: their academic troubles and culture shock undated

Box 8, Folder 7

Manuscripts

Scope and Content Note

- Untitled undated
- Engineering training for business management undated
- Government reorganization and the New Deal government agencies undated
- We can avoid business depressions undated
- The Soviet Union 1931-1983

Box 8, Folder 8

Course lecture notes. Articles by others. Econ 100: The art of management by Vannevar Bush 1965-1966

Box 8, Folder 9

Course lecture notes. Articles by others. Econ 100: Why depressions are extinct by Gottfried Haberler 1962

Box 8, Folder 10

Course lecture notes. Articles by others. Econ 21 and 100: General sociology by Pareto 1933

Box 8, Folder 11

Course lecture notes. Articles by others. Econ 21 and 100: Louis Rader lectures 1963-1964

Box 8, Folder 12

Course lecture notes. Articles by others. Econ 101: G. F. Warren's theory ca. 1929

Box 8, Folder 13

Course lecture notes. Economic courses. Correspondence: Kinard, William C. 1949

Box 8, Folder 14

Course lecture notes. Economic courses. Correspondence 1937, 1946, 1948-1949

Box 8, Folder 15

Course lecture notes. Economic courses. Econ 100: Class notes 1947, 1953-1964, 1966-1968, undated

Box 8, Folder 16

Course lecture notes. Economic courses. Econ 100: Lecture notes 1965-1968

Box 8, Folder 17

Course lecture notes. Economic courses. Econ 100: Lecture notes 1965-1966, undated

Box 8, Folder 18

Course lecture notes. Economic courses. Econ 100: Lecture notes 1967-1969

Box 8, Folder 19

Course lecture notes. Economic courses. Econ 100: Common market 1962

Box 8, Folder 20

Course lecture notes. Economic courses. Econ 100: Grades (partial) 1929-1940, 1945-1949, 1953-1955, 1966, undated

Series 3. Wartime Papers

Box 9, Folder 1 **War Dept. Procurement Planning prepared by the Extension Course Division, The Army Industrial College 1940**
Box 9, Folder 2 **Industrial Mobilization prepared by the Extension Course Division, The Army Industrial College 1940**
Box 9, Folder 3 **Courses at Harvard: Industrial Management and Mobilization Sep 1941**
Box 9, Folder 4 **Courses at Harvard: Industrial Management and Mobilization May 1942**
Box 9, Folder 5 **Courses at Harvard: Lockheed Aircraft Corp. ca. 1942**
Box 10, Folder 1 **Radio broadcasts by members of Harvard's American Defense Effort ca. 1942**
Box 10, Folder 2 **Air Force Papers 1942-1945**
Box 10, Folder 3 **From Harvard to Air Materiel Command 1942-1945**
Box 10, Folder 4 **Air Materiel Command: Lockheed Aircraft Corp. 1943**
Box 10, Folder 5 **Air Materiel Command: Northrop Aircraft, Inc. 1943-1944**
Box 10, Folder 6 **Air Materiel Command: Timm Aircraft Corp. 1943-1944**
Box 10, Folder 7 **Air Materiel Command: Hammond Aircraft Co. 1944**
Box 10, Folder 8 **Air Materiel Command. Western Procurement District: Douglas Aircraft (1) 1943**
Box 10, Folder 9 **Air Materiel Command. Western Procurement District: Douglas Aircraft (2) 1943**
Box 10, Folder 10 **Air Materiel Command. Western Procurement District: Expediting assignments, general 1943-1944**
Box 10, Folder 11 **Air Materiel Command. Western Procurement District: Los Angeles area study 1944**
Box 10, Folder 12 **Air Materiel Command. Western Procurement District: Organization 1943-1944**
Box 10, Folder 13 **Air Materiel Command. Western Procurement District: subcontractors to aircraft companies (1) 1943**
Box 10, Folder 14 **Air Materiel Command. Western Procurement District: Subcontractors to aircraft companies (2) 1943**
Box 11, Folder 1 **Air Materiel Command. Western Procurement District: Workload survey 1943-1944**
Box 11, Folder 2 **Air Materiel Command. Western Procurement District: Historical office 1945**
Box 11, Folder 3 **Air Materiel Command. Wright Field: Hickok Electrical Co. 1942-1943**
Box 11, Folder 4 **Air Materiel Command. Wright Field: Hickok Electrical Co. 1942**
Box 11, Folder 5 **Air Materiel Command. Wright Field: Hydraulic fluid 1942-1943**
Box 11, Folder 6 **Air Materiel Command. Wright Field: Production service staff 1942-1943**
Box 11, Folder 7 **Air Materiel Command. Wright Field: special expediting assignments 1942**
Box 11, Folder 8 **Air Materiel Command: Program planning 1941-1943**
Box 11, Folder 9 **Air Materiel Command: Special Douglas Aircraft study (1) 1945**
Box 11, Folder 10 **Air Materiel Command: Special Douglas Aircraft study (2) (See also: Series 4 (entire)) 1945**

Series 4. Postwar, Special Advisor to Air Materiel Command

- Box 12, Folder 1 **Postwar Industrial Mobilization Assignment: Air Force (1) 1946-1947**
- Box 12, Folder 2 **Postwar Industrial Mobilization Assignment: Air Force (2) 1946-1947**
- Box 12, Folder 3 **Postwar Industrial Mobilization Assignment. Air Force: Special Consultant 1946-1948**
- Box 12, Folder 4 **Postwar Industrial Mobilization Assignment. Air Force: Materiel Command 1947-1951**
- Box 12, Folder 5 **Postwar Industrial Mobilization Assignment: Industrial Mobilization Study, interim report 1945-1946**
- Box 12, Folder 6 **Postwar Industrial Mobilization Assignment: Industrial Preparedness Progress Reports 1945-1946**
- Box 12, Folder 7 **Postwar Industrial Mobilization Assignment: Industrial Preparedness, Bryant Report 1946**
- Box 12, Folder 8 **Postwar Industrial Mobilization Assignment: Air Force Industrial Mobilization Study, correspondence with contractors 1945-1946, undated**

- Box 12, Folder 9 **Postwar Industrial Mobilization Assignment: Presentations to Army-Navy Munitions Board 1947**
- Box 12, Folder 10 **Postwar Industrial Mobilization Assignment: Major Howard H. Rosenheim correspondence (See also: Series 6, Professional and Civil Activities) 1945-1947**

- Box 13, Folder 1 **Miscellaneous postwar materials: McCloy, John J., High Commissioner for Germany (HICOG) 1949-1951, 1953, 1955, 1957, 1961, undated**

- Box 13, Folder 2 **Miscellaneous postwar materials: German notes: HICOG 1950-1951**
- Box 13, Folder 3 **Miscellaneous postwar materials: German notes: HICOG 1949-1952**
- Box 13, Folder 4 **Miscellaneous postwar materials: Air Force, propulsion system 1959-1962**
- Box 13, Folder 5 **Miscellaneous postwar materials. Bombing survey: Arrangements 1945**
- Box 13, Folder 6 **Miscellaneous postwar materials. Bombing survey: Charts, graphs 1944, undated**
- Box 13, Folder 7 **Miscellaneous postwar materials. Bombing survey: Notes 1945, undated**
- Box 13, Folder 8 **Miscellaneous postwar materials. Bombing survey: Notes 1943, 1945-1946, 1949, 1951, undated**
- Box 13, Folder 9 **Miscellaneous postwar materials: Project Vista Jun 1951**
- Box 13, Folder 10 **Miscellaneous postwar materials: Project Vista 1951-1952, 1954**

Series 5. Pamphlets and Articles by H. N. Gilbert and Others

Box 14, Folder 1 **Articles on mobilization by H. N. Gilbert**

Scope and Content Note

- The Expansion of Shipbuilding Winter 1942
- From Industrial Mobilization to War Production Autumn 1942

Box 14, Folder 2 **The winning of the war in Europe and the Pacific by General George C. Marshall 1943-1945**

Box 14, Folder 3 **Report by the Supreme Commander to the Combined Chiefs of Staff on the Operations in Europe of the Allied Expeditionary Force 1944-1945**

Box 14, Folder 4 **Second and Third Reports of the Commanding General of the Army Air Forces to the Secretary of War 1945**

Box 14, Folder 5 **Douglas Aircraft Company. Industrial Mobilization Plan, Phase #1 Study, Heavy Transport Aircraft 1946**

Box 14, Folder 6 **Industrial Preparedness in Aircraft Industry by H. N. Gilbert**

Scope and Content Note

- Postwar Aircraft Industry Cashes in on Wartime Experience 1946
- Industrial Preparedness in the Aircraft Industry 1947

Box 14, Folder 7 **Air Industrial Preparedness Program presentation Apr 23, 1947**

Box 14, Folder 8 **Report of the Chief of Staff, US Air Force to the Secretary of the Air Force 1948**

Box 14, Folder 9 **18th Institute of International Relations 1952**

Box 14, Folder 10 **Miscellaneous articles 1950, 1962, 1969**

Series 6. Supplementary Papers

Box 15, Folder 1 **Harvard Business School: Correspondence: A-I**

Scope and Content Note

- Alumni Association 1936
- Baker, John C. 1939-1940
- Biddle, Clinton P. 1938-1939
- Cabot, Philip 1936-1937
- Crum, W. Leonard 1939-1940
- Donham, Wallace B. 1936, 1939
- Doriot, Georges F. 1937-1938
- Gragg, Charles I. 1936, 1938
- Hansen, Alvin H. 1940
- Heard, Mrs. F. E. 1940
- Hubbard, Joseph B. 1938-1939
- Isaacs, Nathan 1938

Box 15, Folder 2 **Harvard Business School: Correspondence: L-V**

Scope and Content Note

- Lewis, Howard T. 1939-1940
- Malott, Deane W. 1937-1939
- Martin, Boyce F. 1939
- McNair, Malcolm P. 1938
- Osgood, Mary E. 1937
- Schmalz, Carl N. 1939
- Smith, George Albert, Jr. 1939
- Turner, Glen C. 1939
- Vanderblue, Homer B. 1939

Box 15, Folder 3 **Harvard Business School. Malott, Deane W.: agricultural business cases 1935-1936**

Box 15, Folder 4 **Harvard Business School. Course material: Business Policy 12 1927-1928**

Box 15, Folder 5 **Harvard Business School. Course material: Business Economics 1929**

Box 15, Folder 6 **Harvard Business School. Miscellaneous 1924-1929**

Box 15, Folder 7 **Harvard Business School. Letters of recommendation (See also: Series 1, Harvard University) 1930, 1934-1935, undated**

Box 15, Folder 8 **Publication correspondence and documents. An Introduction to Business (book): Manuscript (incomplete) undated**

Box 15, Folder 9 **Publication correspondence and documents. An Introduction to Business (book): Correspondence 1929, undated**

Box 15, Folder 10 **Publication correspondence and documents. An Introduction to Business (book): Correspondence 1930**

Box 15, Folder 11 **Publication correspondence and documents. An Introduction to Business (book): Correspondence 1931-1933**

Box 15, Folder 12 **California Institute of Technology. Speakers Committee: Lecturers file undated**

Box 15, Folder 13 **California Institute of Technology. Speakers Committee 1932-1934, undated**

Box 15, Folder 14 **California Institute of Technology. Speakers Committee 1935-1936**

Box 16, Folder 1 **California Institute of Technology. Speakers Committee 1937-1938**

Box 16, Folder 2 **California Institute of Technology. Speakers Committee Fall 1938**

Box 16, Folder 3 **California Institute of Technology. Speakers Committee Spring 1939**

Box 16, Folder 4 **California Institute of Technology. Business Economics Program: Correspondence 1966-1967**

Box 16, Folder 5 **California Institute of Technology. Business Economics Program: Committee on Management Science (Pings Committee) 1971-1973**

Box 16, Folder 6 **California Institute of Technology. Business Economics and Management 1982, 1984, undated**

Box 16, Folder 7 **California Institute of Technology. Business Economics and Management 1985, undated**

Box 16, Folder 8 **California Institute of Technology. Business Economics and Management 1986-1987**

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- Box 16, Folder 9 **California Institute of Technology. Carnegie Program. Science and Government: Seminars and Working Group Jun-Dec 1960**
- Box 16, Folder 10 **California Institute of Technology. Carnegie Program. Science and Government: Arms Control Seminars Jan-May 1961**
- Box 16, Folder 11 **California Institute of Technology. Carnegie Program. Science and Government: Arms Control Seminars Sep 1961-May 1962**
- Box 16, Folder 12 **California Institute of Technology. Carnegie Program. Science and Government: Arms Control Seminars Oct 1962-May 1963**
- Box 17, Folder 1 **California Institute of Technology. Carnegie Program. Science and Government: Seminar on National Security Oct 1963-Apr 1964**
- Box 17, Folder 2 **California Institute of Technology. Carnegie Program. Science and Government: Seminar on National Security Oct 1964-Jan 1965**
- Box 17, Folder 3 **California Institute of Technology. Southern California Arms Control Workshop 1964**
- Box 17, Folder 4 **California Institute of Technology. Arms control, miscellaneous 1957-1964, undated**
- Box 17, Folder 5 **California Institute of Technology. Committee on the Freshman Year 1964, 1983**
- Box 17, Folder 6 **California Institute of Technology. Graduate Studies in Humanites and Social Sciences Division 1970-1986, undated**
- Box 17, Folder 7 **California Institute of Technology. Goldberger, Marvin 1978-1982**
- Box 17, Folder 8 **California Institute of Technology. Institute Art: Bust of Theodore von Kármán by Judith Bland 1962-1966**
- Box 17, Folder 9 **California Institute of Technology. Institute Art: Bust of Paul Epstein by Judith Bland 1965-1967**
- Box 17, Folder 10 **California Institute of Technology. Institute Art: Baxter Art Gallery 1984-1987**
- Box 17, Folder 11 **Professional and Civic Activities. Army Air Force, Air Materiel Command, Special Consultant (See also: Series 3 and 4, Air Materiel Command) 1946-1947, undated**
- Box 17, Folder 12 **Professional and Civic Activities. American University Field Staff (AUFS) 1971-1974, undated**
- Box 17, Folder 13 **Professional and Civic Activities. American University Field Staff (AUFS) 1975-1978**
- Box 18, Folder 1 **Professional and Civic Activities. American University Field Staff (AUFS) 1979-1980**
- Box 18, Folder 2 **Professional and Civic Activities. American University Field Staff (AUFS) 1981**
- Box 18, Folder 3 **Professional and Civic Activities. American University Field Staff (AUFS) 1982-1985**
- Box 18, Folder 4 **Professional and Civic Activities. Leakey, L. S. B., Foundation (including letter from Jane Goodall) 1973-1984**
- Box 18, Folder 5 **Professional and Civic Activities. Los Angeles economic discussion group 1933-1935**
- Box 18, Folder 6 **Professional and Civic Activities. Pasadena Music Festival 1935, undated**
- Box 18, Folder 7 **Professional and Civic Activities. Pasadena Music Festival 1936, undated**
- Box 18, Folder 8 **Professional and Civic Activities. Pasadena Music Festival 1937-1938, undated**
- Box 18, Folder 9 **Professional and Civic Activities. Town Hall 1957**
- Box 18, Folder 10 **Personal, miscellaneous. Russian trips 1930-1933**
- Box 18, Folder 11 **Personal, miscellaneous. Russian trips 1958-1962**
- Box 18, Folder 12 **Personal, miscellaneous. Family correspondence 1983-1985, undated**
- Box 18, Folder 13 **Personal, miscellaneous. Memorabilia: University of Washington undated**
- Box 18, Folder 14 **Personal, miscellaneous. Memorabilia: Herbert Hoover, Jr., and Hoover family undated**
- Box 18, Folder 15 **Personal, miscellaneous. Memorabilia: Miscellaneous 1925-1934, undated**
- Box 18, Folder 16 **Personal, miscellaneous. Photos undated**
- Box 18, Folder 17 **Personal, miscellaneous. Clippings undated**
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